# **Business Analytics Using Computational Statistics (BACS)**

Spring 2023

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## Prerequisite knowledge:

You must have completed at least one statistics class before taking this course. This class focuses on the application of computational methods to statistics, and only lightly reviews fundamental topics.

No prior programming knowledge is required but students who know coding will have an advantage. Beginners must be willing to learning basic programming techniques through homework tutorials. We will teach intermediate programming techniques in class that build on the homework tutorials.

# **Course Description:**

This class covers computational statistical methods used to understand and explain business phenomena. We favor techniques used in research and practice of service management and marketing.

<u>Computational focus</u>: We will use a *computational approach to statistics*, wherein we use computing power to overcome limitations of data quality and quantity. We will learn to reshape data, simulate data and statistics, discover unseen dimensions in data, and create complex models of unobservable phenomena.

<u>Methodological focus</u>: We will use analytics to *understand, explain, and predict business phenomena* to inform decision making. We will describe and visualize data, create statistical models from domain knowledge, test our ideas against data; predict new outcomes; guard against fallacious use of statistics.

<u>Skill focus</u>: We will learn to *write data analytics code in* R *on par with industry standards*. Students will implement their own algorithms, write code that is highly readable and reusable, produce highly performant code, create bespoke visualizations, and apply different styles of analytic programming.

# Software Tools:

Students will use the RStudio development environment to write code in the R programming language. *Our tools are all free and open-source.* Using R requires learning basic concepts in programming and maintaining code, which we will teach in class. If you wish to familiarize yourself with these tools before class begins, please start with the tutorials at http://swirlstats.com

# Grading:

You will receive grades every week based on:

- *Tutorials and quizzes (2 pts):* occasional interactive tutorials and quizzes on readings.
- *Individual assignment report (4 pts)*: your assignments graded by peer-review (two other students will be randomly chosen each week to *anonymously* comment on and score your assignment). You may offer a *rebuttal* if you feel that you deserved a better grade, and our teaching team will arbitrate. Peer grading helps us manage a large class and allows students to appreciate alternative solutions.
- *Peer grading and review (2 pts)*: you must also grade two students' assignments each week. You will get a score for giving thoughtful and accurate scores.

You can earn extra credit throughout the semester:

- *Oustanding Homework*: your peer reviewers may grant you up to an extra point on assignments for outstanding presentation or coding.
- Assistance Credit: if you are mentioned by peers as having helped on submitted assignments.
- Participation: if you participate in class and on online discussions.

#### **References:**

No textbooks are required for this class. Handouts will be provided in every class and made available online at our class website. Students will be occasionally given material from videos, research papers, practitioners' blogs, and so on.

# Computational Perspective

# **Computation and Statistics**

Learning Computation Exploration, Inference, and Prediction Our Tools: R and Rstudio

**Description and Simulation** Kernel Density Plots / Histograms Simulating Distributions Inferential Statistics

# **Computational Intervals** Functions and Iterations Describing Distributions Confidence Intervals Resampling

# Computational Tests

**Bootstrapping** Review of Descriptives Classical Hypothesis Testing Bootstrapping the Alternative

**Nonparametric Testing** Bootstrapped Hypothesis Testing Empirical Distributions and Power

Permutation Tests Reshaping Data Permutation of Data Samples Wilcoxon Test: Permutation vs. Sum of Ranks

Multigroup Tests Normality and Quantiles – the QQ Plot ANOVA: Parametric Test for Multiple Groups Kruskal Wallis: Nonparametric Test of Independent Groups

# Inferring Relationships in Data

# **Data Similarity**

Data as Vectors Similarity: Cosine, Correlation Item-Item Collaborative Filtering

# Linear Regression

Review of Linear Regression Geometric Perspective of Regression Linear Algebraic Representation of Regression

# **Applied Regression**

The Hat Matrix Diagnosing and Managing Non-Linearity Diagnosing and Managing Multi-Collinearity

**Moderation and Mediation** The Contingency Perspective as Moderation Partial Orthogonalization Bootstrapped Test of Indirect Effects <u>Extras</u>

Industry: Peer Review and Social Learning Tutorial: Swirl to Learn R

Coding: Conceptualizing Variables Coding: Simulating Data from Distributions Computing: Binary Representation of Numbers Tutorial: Swirl to Learn R

Coding: Writing Your Own Functions Coding: Functional and Vectorized Iteration Coding: Performance Benchmarking Simulation: Sampling Statistics Tutorial: Swirl to Learn R

Reading: Random Walks Reading: Android Mahvare Detector Statistics: Rescaling Data

Simulation: Null and Alternative Statistics: Type I, Type II Errors Data: Website Performance

Tutorial: Swirl to Learn R Data: Verizon Customer Service

Coding: How to Choose R Packages Statistics: Familywise Errors Data: Media Experiment

Reading: Collaborative filtering at Amazon Statistics: p-hacking and Frequentist Mistakes Statistics: Dot Products Reading: Collaborative Filtering at Amazon

Simulation: Interactive Regression Data: Cars Dataset Videos: Essence of Linear Algebra Reading: Amazon Retrospective on Recommender Systems

Statistics: Stepwise-VIF Videos: Essence of Linear Algebra

Videos: Essence of Linear Algebra

# Data Dimensions and Latent Variables

#### **Composites and Components**

Multi-item Constructs Principal Components Transforming Dimensions Reducing Dimensions

# Principal Components Analysis

Composite Variables Composites vs. Factors Component Rotation as Perspective

# Structural Equation Modeling

Structural Models Composite Structural Models Common Factor Structural Models

# Predictions

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Out-of-sample Predictions Split-sample Testing k-Fold Cross Validation

# **Ensemble Predictions**

Stable vs. Unstable Algorithms Bagging Algorithms Boosting Algorithms

#### **Validation and Conclusions** Hyperparameter Tuning

Validation Sets What's Next? Data: Online Security Survey Data: Decathlon Athletics Simulation: Interactive PCA

Coding: Anonymous Functions Coding: Pipes & Forward Moving Code Statistics: Parallel Analysis

Coding: SEMinR package by class alumni Coding: Domain-Specific Languages Coding: Functional Currying Coding: Open Source Communities

Statistics: Polynomial Regression Statistics: leave-one-out cross validation Machine Learning: Decision Trees

Data: Insurance Dataset Coding: Updating Estimated Models Coding: expand.grid vs. nested for-loops

Coding: High Performing Data. Table package Coding: RStudio Server Coding: Shiny Web Applications Coding: Matrix package for sparse matrices